A Global Study About Stress and Anxiety in HR

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Agenda

- Survey purpose and methodology
- Demographics
- Executive Summary
- Data Overview
- Additional Insights
- Q & A



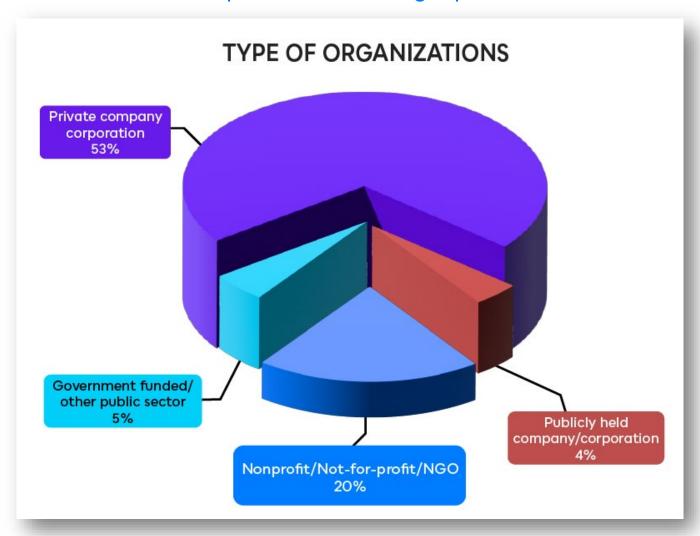


What is the HR Professional's Stress Index?

- A global study measuring the types of tasks, responsibilities and issues that cause stress and anxiety among human resource professionals.
- A benchmarking study intended to be conducted annually to identify trends over time.
- Study consisted of online surveys and telephone interviews, conducted January 10-February 15, 2022
- Total of 2,273 responses from all 50 states and 5 continents
- 98% are from the United States
- Margin of error plus or minus 2.05%
- Results shared openly with HR professionals under a Creative Commons license that permits remixing, repurposing and building upon this work.
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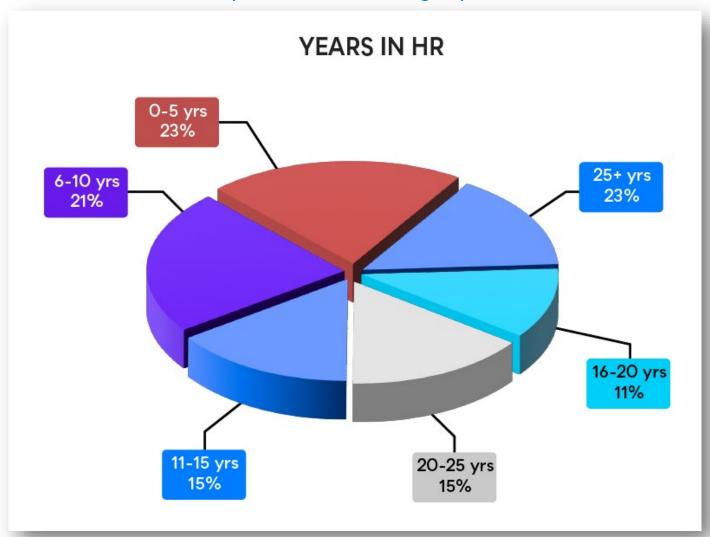


Respondent Demographics





Respondent Demographics





Executive Summary

Key questions we asked

- Rate the degree of job-related stress you feel about common HR tasks.
- Indicate your level of concern about common stressors among HR professionals.
- Rank your satisfaction with your company's investment in employee pay, benefits & culture.
- Indicate your agreement/disagreement with common work situations that cause stress.







Most Frequently Cited Stressors/Concerns

- 87% "challenges related to recruiting/hiring" (not surprising!)
- 74% "dealing with executive demands"
- 71% "dealing with government employment regulations"
- 58% "not having enough staff to complete necessary tasks"
- 56% "not being able to keep up on your existing workload"



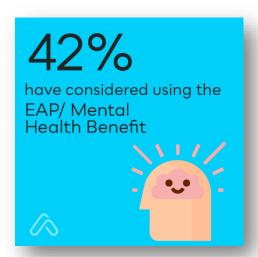
Work Environment - The Good

- 92% "have a good relationship with their employees"
- 83% "Don't fear losing their job"
- 79% "have a good relationship with the senior executives"
- 74% "trust their immediate supervisor"
- 70% "are satisfied with their job in HR"
- 65% "trust their CEO"
- 57% "Usually look forward to coming to work"





Work Environment - The Not-So-Good



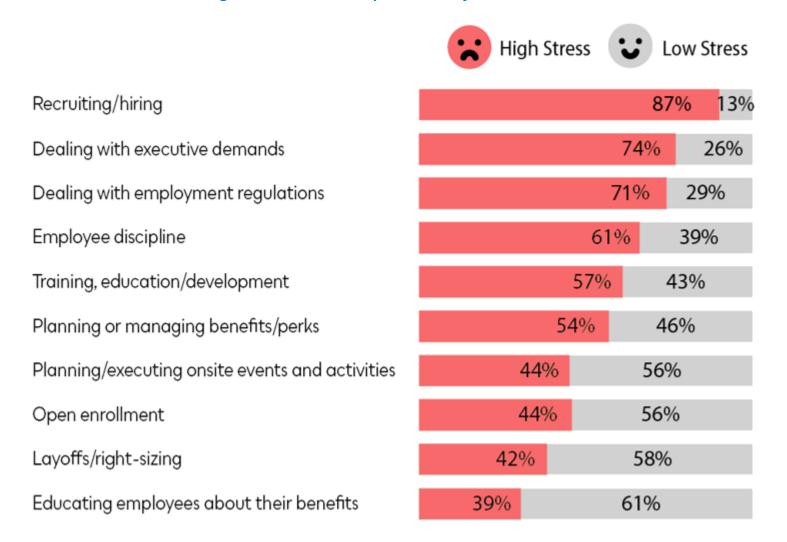
31%
have witnessed an executive say or do something Deceiving or Unethical

- 57% Usually don't go home on time (more later)
- 51% Believe their company is not dedicated to work/life balance
- 42% have considered using the company's EAP (more later)
- 36% Often consider getting a new job outside of HR
- 31% have witnessed a Sr. Executive say or do something deceiving or unethical.
- 21% claim their company cultivates a false narrative
- 19% report they work in a toxic environment
- 19% have too many emotionally charged confrontations compared to most HR professionals



The Data

HR Tasks: Please rate the degree to which you feel job-related stress about the following:



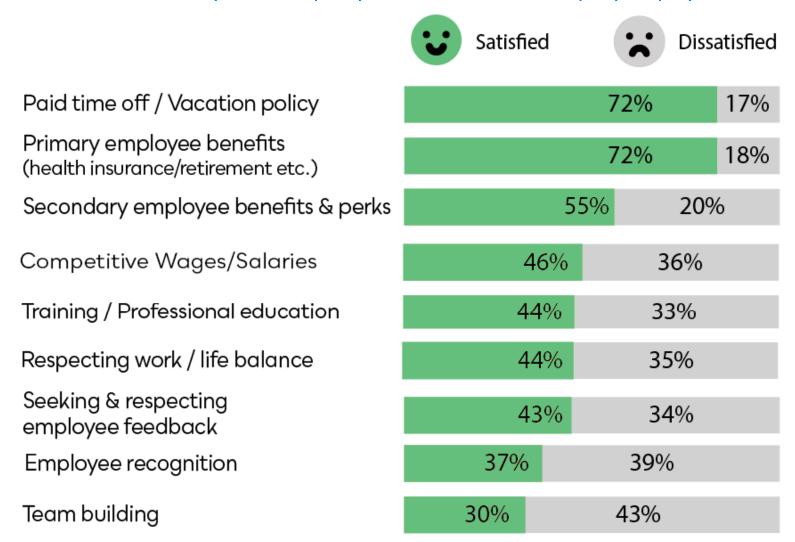


Indicate your level of concern about common stressors among HR professionals

	Little or No concern	Somewhat or very concerned
Fear of not having enough HR staff to complete necessary tasks	42%	58%
Fear of not being able to keep up on your work	44%	56%
Lack of engagement among your employees	52%	48%
Lack of strategic leadership at your company/organization	59%	41%
Losing sleep about your work/job	60%	40%
Fear of being ignored/neglected by your superior(s)	70%	30%
Work ethic of your fellow employees	72%	28%
Number of disciplinary matters you have to deal with	75%	25%
Fear of having your budget cut	799	% 21%
Fear of losing your job	83	17%



Rank your satisfaction with your company's investment in employee pay, benefits & culture.





Indicate your agreement with these common value statements & work situations

	Agree		Disagree							
	All Respondents		1-75 Employees		75-250 Employees		250-1000 Employees		1000+ Employees	
I have a good relationship with the employees at my company	92%	1%	95%	1%	91%	1%	94%	1%	91%	2%
I have a good relationship with the senior executives at my company	79%	7%	85%	4%	81%	6%	80%	7%	70%	11%
I trust my immediate supervisor	74%	12%	75%	11%	77%	11%	75%	12%	69%	16%
I feel satisfied with the work I do	70%	14%	73%	12%	74%	11%	70%	14%	63%	19%
I trust my CEO	65%	13%	71%	12%	70%	11%	64%	13%	57%	16%
I believe HR has a seat at the strategic table at my company/organization	63%	21%	65%	21%	63%	22%	63%	19%	62%	22%
My company is truly committed to diversity, equity, and inclusion	62%	17%	64%	16%	62%	16%	58 %	20%	65%	18%
I usually look forward to coming to work	57%	23%	62%	20%	60%	18%	57%	21%	<mark>49</mark> %	32%
My company has created a positive work culture	52%	22%	61%	17%	57%	20%	<mark>46</mark> %	21%	47%	29%



Indicate your agreement with these common value statements & work situations

	₩ A	gree	Disagree							
	All Respondents		1-75 Employees		75-250 Employees		250-1000 Employees		1000+ Employees	
My employer is dedicated to work/life balance	49%	29%	60%	21%	53%	27%	42%	34%	43%	35%
I usually go home on time	43%	50%	56%	39%	43%	48%	39%	57%	36%	56%
I have used or have considered using my company's EAP/mental health benefit	42%	44%	<mark>3</mark> 7%	49%	38%	45%	42%	47%	<mark>49</mark> %	39%
I often consider getting a new job outside of HR	<mark>3</mark> 6%	45%	<mark>3</mark> 6%	44%	<mark>3</mark> 5%	42%	<mark>3</mark> 4%	50%	<mark>4</mark> 0%	45%
I have witnessed one of my executives say or do something deceiving or unethical	<mark>3</mark> 1%	56%	<mark>3</mark> 2%	57%	27%	59%	<mark>3</mark> 5%	52%	30%	54%
My company/organization cultivates a false narrative about our company	21%	58%	20%	63%	18%	63%	21%	7%	27%	50%
I work in a toxic environment	19%	63%	18%	67%	18%	67%	20%	61%	21%	59%
I have too many emotionally charged confrontations as compared with most HR professionals	19%	63%	15%	67%	18%	68%	20%	9%	24%	57%



Additional Insights



Job Satisfaction

- 70% of HR workers are satisfied with their job
- This compares to 45% of all workers that are satisfied with their job (<u>Harris</u>)
- HR joins other professions like the clergy, medical professionals, firefighters and teachers that consistently rate high job satisfaction. What do they have in common?
 - Relatively low stress,
 - Regular hours
 - Adequate pay.
 - Fulfilling day-to-day tasks
 - Varied and usually low-intensity tasks
 - Responsibilities match abilities and preferences.
- 86% of HR workers satisfied with their job (<u>SHRM</u> 2014)
- What has caused the big decline in job satisfaction?
- What impact has COVID made on HR job satisfaction?



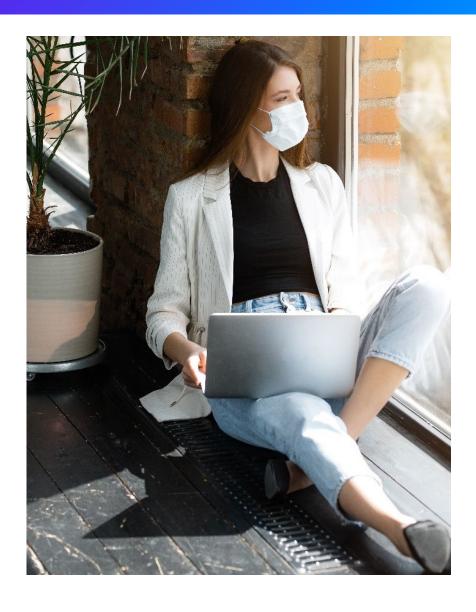


COVID Impact on HR - Survey Comments:

- "The pandemic is taking a toll on everyone's morale"
- "COVID has changed everything in the HR world, not for the better."
- "COVID-19 is a huge stressor, currently my most significant one. I've had to practically become a medical professional to help our employees navigate this pandemic."
- "I think my company wants to respect the work/life balance, but COVID has been crazy for HR and that has impacted the balance in a big way."
- "With the pandemic and current talent market, my job feels endless.

 And the success goal line moves every day. My contributions are
 never enough."

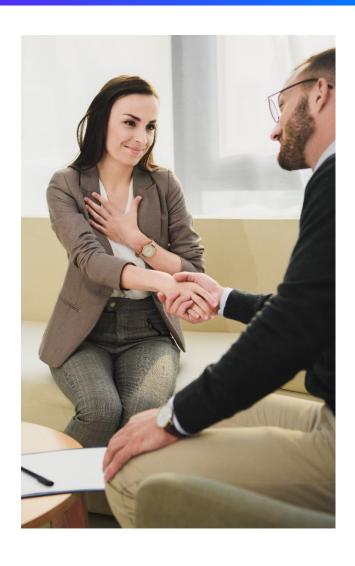




The Effect of COVID

- How has COVID impacted job satisfaction?
- Working in HR changed almost overnight. Now HR Professional have...
 - More stress,
 - Irregular hours
 - Inflation lessens take-home pay.
 - Tiresome day-to-day tasks
 - More high-intensity tasks
 - New responsibilities (like learning epidemiology)
 don't match abilities and preferences.





Mental Health and HR

- Upwards of 30% of all employees need mental health assistance at any given time. (SHRM)
- 42% of HR professionals have used or have considered using their company's EAP/mental health benefit. ("usage" and "considering" usage not broken out separately)
- Nationally EAP utilization hovers around <u>4.5%</u> (<u>EAPASSN</u>)
- 91% of companies offer an EAP to their employees, up from 79% in 2015. (SHRM),





What's At Risk When HR Professionals Don't Go Home on Time?

HR professionals who <u>don't</u> "usually go home on time" are:

- 173% more likely to be dissatisfied with their company's dedication to work/life balance
- 116% more likely to have a bad relationship with the company's senior executives.
- 114% more likely to say their company has a negative work culture.
- 99% more likely to dread coming to work.
- 81% more likely to have "too many emotionally charged confrontations at work."
- 70% more likely to feel dissatisfied with the work they do.
- 54% more likely to report they work in a toxic environment.
- 45% more likely to report their company cultivates a false narrative.
- 42% more likely to consider pursuing a job outside of HR.



Does the size of your company impact your stress?

Working for a large company can offer benefits that a smaller company can't afford to offer. But do larger companies always have an advantage?

We compared responses from HR professionals working at small companies (with 75 employees or less,) versus larger companies (with 250 employees or more.) Among the many types of stress indicators within our survey, we discovered that HR professionals working <u>at small companies</u>:

- Are 50% more likely to go home on time.
- Are 41% more likely to report their employer is committed to a work/life balance.
- Have 35% fewer emotionally charged confrontations at works
- Are 30% more likely to report their company has created a positive work culture.
- Have 34% fewer disciplinary matters to deal with.
- Are 26% more likely to have lower stress when dealing with executive demands
- Are 17% more likely to look forward to coming to work.
- Are 14% more likely to report they are satisfied with the work they do.





Conversely, HR professionals working for larger employers:

- Are 82% more likely to report they don't have enough HR staff
- Are 44% more likely to report it's hard to keep up with their existing workload.
- Are 34% more likely to have "too many emotional confrontations" at work.
- Are 23% more likely to be believe their company doesn't offer competitive wages.
- Are 19% more likely to report their company "cultivates a false narrative."
- Are 14% more likely to report they work in a toxic environment.

Although we can find a statistical correlation between specific stress indicators at larger employers, it's important to remember **correlation does not imply causation**.

Simply working at a larger company isn't necessarily the cause of increased stress. However, this study has identified a statistical correlation between working at a larger company and <u>a higher likelihood</u> that you'll encounter circumstances that <u>may</u> contribute to your stress. As always, your results may vary.





Q & A

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